

# Message from the Administrator

The Cooperative Development Authority (CDA) is fully committed to strengthening the agricultural cooperative sector in the Philippines, in line with the directives of President Ferdinand "Bongbong" R. Marcos, Jr. Through the CDA Framework for the Development of Agricultural Cooperatives and the Philippine Agricultural Cooperative Ecosystem, we seek to empower our farmers, fisherfolk, livestock raisers, and agripreneurs by fostering resilience, sustainability, and competitiveness within the cooperative movement.

We believe that agricultural cooperatives hold immense potential to transform our rural communities. By improving access to financing, providing meaningful capacity-building initiatives, and strengthening market linkages, we aim to ensure that cooperatives become true engines of progress—contributing not just to rural development but also to food security for the entire nation.

We understand the vital role of cooperatives in uplifting lives and creating opportunities for our agricultural communities. This is why the CDA is committed to working side by side with our implementers, partners, and stakeholders. Together, we can develop programs and policies that will sustain the growth and success of agricultural cooperatives across the country.

Let us move forward with a shared vision and a strong sense of purpose. Together, we can build an inclusive and thriving agricultural cooperative sector that helps drive national development and enrich the lives of every Filipino.

Maraming salamat po at mabuhay ang ating mga kooperatiba!



Administrator
Cooperative Development Authority



Agriculture is the lifeblood of our nation, sustaining our people and driving our economy. At this pivotal moment in history, we are called upon to fortify our agricultural ecosystem—to uplift our farmers, empower our cooperatives, and ensure a food-secure Philippines. It is with great pride to put forth the Cooperative Development Authority's (CDA) Framework for the Development of Agricultural Cooperatives, a visionary blueprint designed to transform our agricultural landscape and propel our cooperatives to new heights of success and sustainability.

As the orchestrator of this initiative, I firmly believe that agricultural cooperatives are not just economic entities—they are pillars of resilience, engines of rural prosperity, and guardians of our nation's food security. Recognizing their vital role, the Cooperative Development Authority (CDA), in collaboration with key stakeholders, has crafted a bold and comprehensive five-year (2024-2028) Workplan. This initiative, aligned with the Presidential Directives, reflects our unwavering commitment to strengthening cooperatives as the backbone of an inclusive, self-sufficient, and globally competitive agricultural sector.

The success of agricultural cooperatives hinges on a well-integrated ecosystem—one that brings together government agencies, local and international markets, financial institutions, the academe, and consumers. By fostering collaboration among these key players, we unlock the full potential of cooperatives, providing them with the necessary tools, resources, and opportunities to thrive within the agricultural value chain.

This framework is more than a set of policies; it is a call to action—one that empowers cooperatives to drive food security, economic growth, and sustainable rural development. The
core pillars of this initiative include governance and leadership, capacity building and training,
access to technology and innovation, access to markets, access to finance, value chain integration, policy and regulatory support, stakeholder engagement and collaboration, and monitoring, evaluation, and impact assessment. This framework is our commitment to every
farmer, every cooperative, and every Filipino who depends on a thriving agricultural sector. It
is a promise that we will not waver in our pursuit of a stronger, more resilient, and self-reliant
Philippines. Together, we will build an agricultural cooperative sector that is not only a force
for economic growth but a beacon of hope and empowerment for generations to come. Let us
forge ahead with unity, determination, and a shared vision for a prosperous agricultural future.

ASEC. VIRGILIO R. LAZAGA, MD

Head, Agriculture, Agrarian, Aquaculture, Farmers, Dairy and Fisherfolk Cooperatives

# Message from the Cluster Head



Lagi po ninyong tandaan na kami sa pamahalaan ay walang tigil sa pagbibigay ng suporta sa inyong mga pangangailangan upang mapabuti ang sektor – mapabuti, mapatibay, mapalakas, at mapalaki ang sektor ng agrikultura.

Kaya inatasan ko ang DA (Department of Agriculture) na makipag-ugnayan sa CDA, Cooperative Development Authority, para patibayin, palakasin ang mga kooperatiba ng ating mga magsasaka.

PBBM's message during the Inauguration of the Sorosoro Ibaba Development Cooperative (SIDC) Grains Terminal and Trading Project, March 13, 2025 (Presidential Communications Office)



# PRESIDENTIAL DIRECTIVES

# A

Resources and strategies to develop more agricultural cooperatives

B

Enhancement of Management Skills of agricultural cooperatives

C

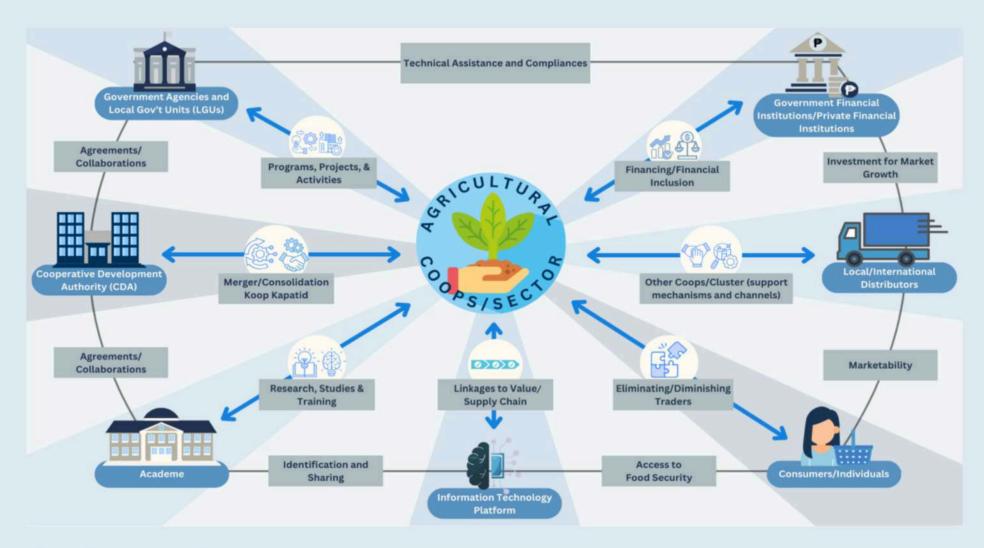
Consolidation of farmers and association for Philippine agriculture development

# **Executive Summary**

The Cooperative Development Authority (CDA) is committed to strengthening agricultural cooperatives as key drivers of national food security and sustainable development. In line with the President's 2023 State of the Nation Address (SONA), which underscored the critical role of cooperatives in ensuring food security, the government has launched initiatives to consolidate farms, promote mechanization, and increase agricultural productivity. To fully leverage these opportunities, there is an urgent need to develop and empower agricultural cooperatives by creating an enabling policy environment and enhancing institutional support systems.

Recognizing this mandate, the CDA has developed a Framework for Developing Agricultural Cooperatives, which serves as a comprehensive guide for implementers and partners in fostering the growth and sustainability of agricultural cooperatives. This handbook provides an overview of the cooperative ecosystem and the role of key stakeholders in strengthening cooperatives as viable economic enterprises that contribute to national food security. It also outlines the necessary programs, strategies, and institutional mechanisms needed to enhance cooperative development and address structural challenges in the agricultural sector.





# **Agricultural Cooperatives Ecosystem**

The development of agricultural cooperatives requires a well-structured ecosystem that brings together key stakeholders, including the Cooperative Development Authority (CDA), local government units (LGUs), national government agencies, financial institutions, the private sector, the academe, local and international distributors, and consumers. A clear understanding of this interconnected system enables cooperatives to access essential support, enhance their operations, and play a more significant role in the agricultural value chain. By fostering strong collaboration among these stakehol ders, agricultural cooperatives can achieve greater sustainability, competitiveness, and impact in the sector.

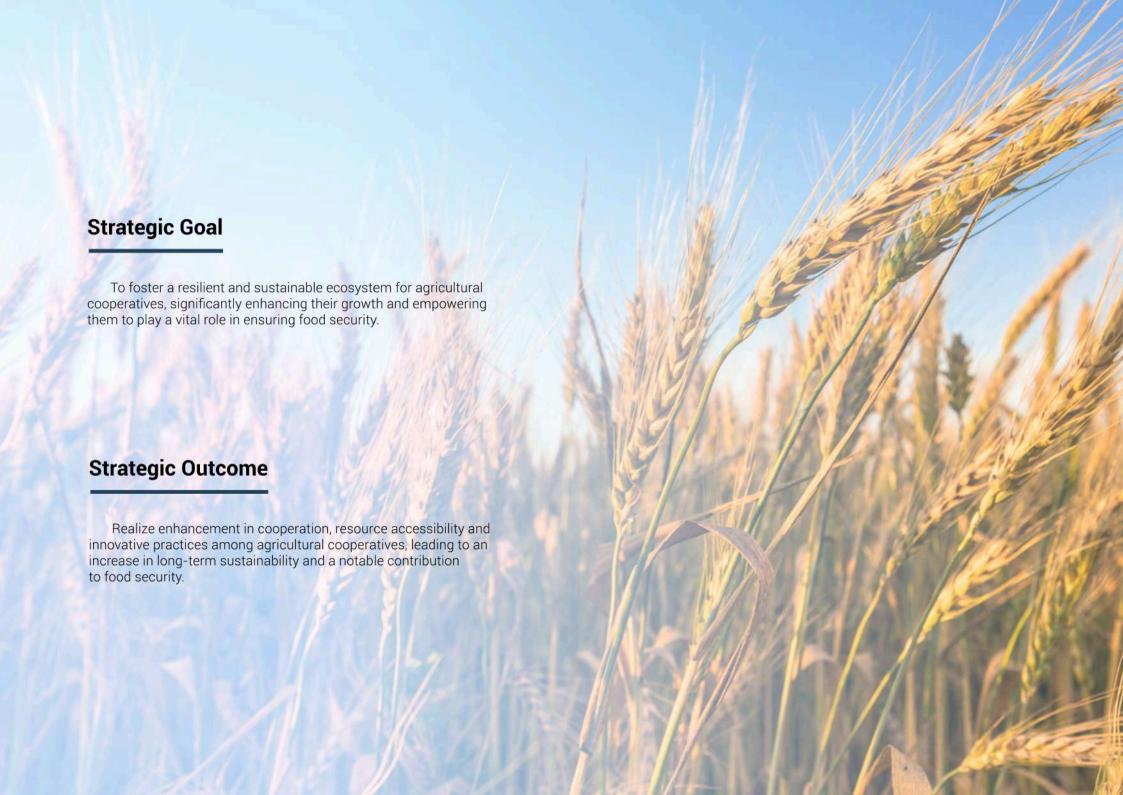
Parallel to this, CDA also acknowledges the need to assess and strengthen its own institutional ecosystem. This involves aligning its policies, programs, and partnerships to create a robust support structure for agricultural cooperatives, ensuring they have the necessary resources and technical guidance to thrive.



# **Agriculture Cooperative Development Framework**

The Agriculture Cooperative Development Framework provides a strategic approach to strengthening cooperatives as key players in food security and rural development. It emphasizes governance, capacity building, value chain integration, and policy support to enhance productivity and resilience. By fostering collaboration among cooperatives, government agencies, and private stakeholders, the framework seeks to create a more inclusive and sustainable agricultural sector.

At its core, the framework promotes innovation, access to financing, and market linkages to improve the competitiveness of cooperatives. It also highlights the importance of sustainable practices and digital transformation in addressing climate change and global food challenges. Through this holistic approach, agriculture cooperatives can maximize their impact, ensuring stable food supply chains and economic growth for farming communities.







Number of Collaborative Initiatives



# **Target with Timelines:**

15 starting 2023



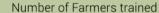
# Responsible:

CDA, members of NCC-CD, Cooperatives, NGOs, LGUs





Number of training curriculum developed





# **Target with Timelines:**

7 Training Curricula:



Entrepreneurship



Bookkeeping



• Farm Management Records Keeping



 Marketing Techniques



**Business Continuity** and Risk Management



Good Agriculture Practices



Product Management



Processing and Value-Adding

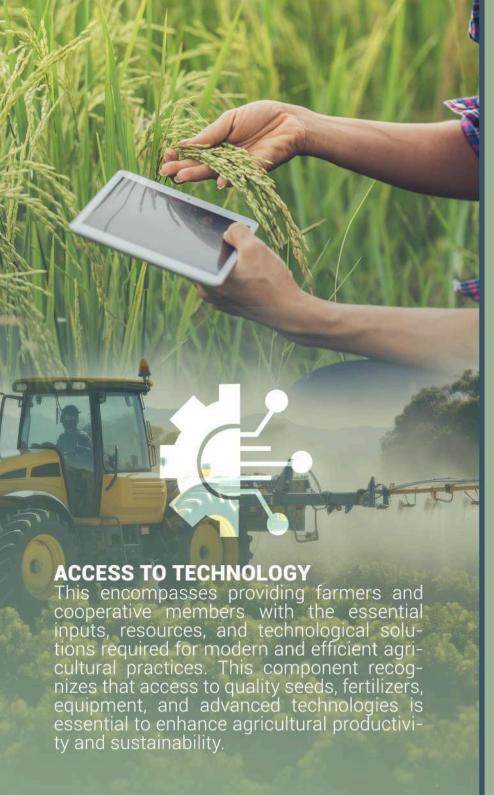
70% of participants to the Cooperative Consolidated Farms Program (CCFP)



# Responsible:

- · CDA
- · Academe (SUCs)
- · Technical Education and Skills Development Authority (TESDA)
- · Agriculture Training Institute (ATI)
- · Bureau of Plant Industry (BPI)
- · Department of Science and Technology (DoST)

CDA, ATI, TESDA, SUCs





#### **Technology Adoption Rate:**

 % of members of beneficiary cooperatives adopting mechanization technologies

Equipment (tractor, rice and corn mill)

- % of member-beneficiaries adopting Comprehensive Irrigation System (CIS)
- Establishment of Farm Technology Learning

 % of members adopting Sustainable Organic Farming Technology

#### Resource Utilization Efficiency:

- · % reduction in cost
- · % increase in yield



# **Target with Timelines:**

Year 1 20% Year 2 25% Year 3 50% Year 4 70% Year 5 90%

> Year 1 30% Year 2 50% Year 3 70% Year 4 80% Year 5 100%

1 per province in Year 3 (2026)

30% of member has sustainably adopted organic farming

20% reduction in cost within 5 years

20% increase in yield within 5 years



# Responsible:

- · PHILMEC
- National Irrigation Administration (NIA)
- TESDA
- Philippine Coconut Authority
- Department of Agriculture (DA)
- · DOST
- · NIA
- · CDA
- PHILMEC
- National Irrigation Administration (NIA)
- · TESDA
- Philippine Coconut Authority
- Department of Agriculture (DA)
- DOST
- PHILMEC
- National Irrigation Administration (NIA)
- · TESDA
- Philippine Coconut Authority
- Department of Agriculture (DA)
- · DOST
- · PHILMEC
- National Irrigation Administration (NIA)
- TESDA
- Philippine Coconut Authority
- Department of Agriculture (DA)
- DOST





#### Increase in Market Reach:

 Increase in the number of cooperative merchants in the COOPBIZ

#### Number of Marketing Partnerships forged

 No. of cooperatives participating in various marketing agreements

 No. of cooperatives participating in trade fairs and other promotional initiatives



# **Target with Timelines:**

100% increase of cooperative merchants in the COOPBIZ within 5 years

Year 1 10% of agriculture cooperatives within the province participated

Year 2 10% increase in participating cooperatives

Year 3 10% increase in participating cooperatives

Year 4 10% increase in participating cooperatives

Year 5 10% increase in participating cooperatives

50% of agriculture cooperatives participating within 5 years

50% within 5 years

5% of agriculture cooperatives in the Region participating annually

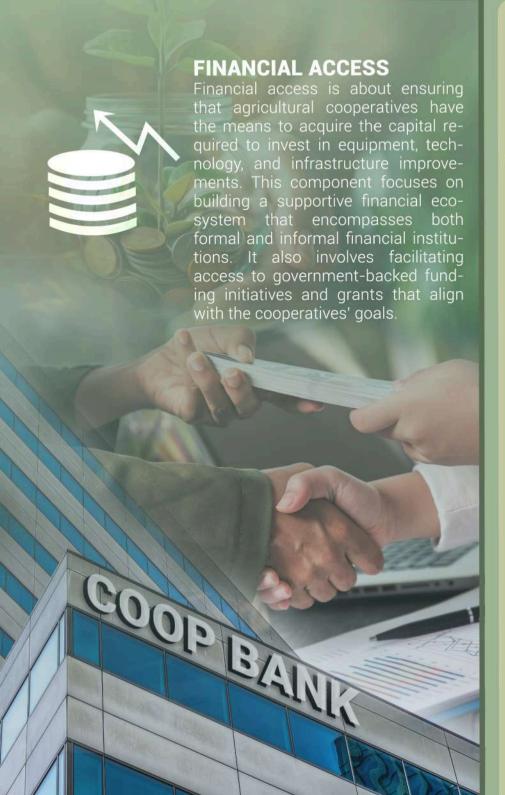


# Responsible:

CDA, Department of Trade and Industry (DTI), Local Government Units (LGUs), Non-Government Organizations (NGOs)

CDA, Department of Trade and Industry (DTI), Local Government Units (LGUs), Non-Government Organizations (NGOs)

CDA, Department of Trade and Industry (DTI), Local Government Units (LGUs), Non-Government Organizations (NGOs)





Loan Application Success Rate:

#### Loans, Grants, Donations, Subsidy

 % of cooperative within approved loan application

#### Access to credit index (Loan)

 % Cooperative with approved application for grants, donation and subsidies

# Diversification of Funding Sources

 Number of Loan of Agricultural Cooperative facilitated through CSF

# Financial Literacy and Management

#### Financial Inclusion Index

- % of cooperatives providing financial services to members
- % of members with access to financial services



# **Target with Timelines:**

30% of agriculture cooperatives within 5 years

10% of agriculture cooperatives within 5 years

80% of qualified agriculture cooperatives joining Credit Surety Fund Cooperatives (CSF)

300 loan applications facilitated

100% of agricoops within 5 years

80% of agriculture cooperatives within 5 years

50% of members of agriculture cooperatives within 5 years



#### Responsible:

CDA in partnership with agri cooperatives and federations

CDA in partnership with CSF Cooperatives

CDA in partnership with agri cooperatives, federations and the academe

CDA in partnership with agriculture cooperatives, federations and government financial institutions





% of cooperatives profiled/ mapped

Number of Collaborative Partnerships established

Number of organizations/ associations assisted in their registration as cooperatives

No. of cooperatives merged/ consolidated/rehabilitated

No. of cooperatives trained on value-addition

No. of cooperatives linked to local and international distributors



# **Target with Timelines:**

60% from the CDA registry in 3 months 80% from the CDA registry in 6 months

Six months 1 Year 1 – 1 Year 2 -2

16 assocs/orgs in Year 1 16 assocs/orgs in Year 2

16 cooperatives in Year 1 16 cooperatives in Year 2

160 coops in 2024 160 coops in 2025

10% of profiled coops within 3 months 30% of profiled coops within 6 months



# Responsible:

CDA, SAO, RCO, CDOs

PCA, PhilMEC, Bureau of Fisheries and Aquatic Resources (BFAR), Philippine Fisheries Development Authority (PFDA)

CDA, Other NGAs

CDA, SAO, RCO, CDOs

DOST, DTI, DA, Intellectual Property Office (IPO)

CDA, Local and international partners





No of Activities on Policy Awareness and Compliance

Number of Activities on Policy Advocacy Partnerships

Number of Adopted Policy and Regulatory Measures for Agricultural Cooperatives



# **Target with Timelines:**

4 in 2024

4 in 2024

To be determined after a rapid review of existing policy environment



# Responsible:

LAS, IDS, Agri Cluster Head, Regional Extension Offices

LAS, IDS

LAS, IDS, Agri Cluster Head, Regional Extension Offices





Comprehensive Evaluation Coverage

Effectiveness of Interventions

Utilization of Evaluation Results



# **Target with Timelines:**

Upon finalization of the framework

Upon consolidation of the reports

Upon consolidation of the reports



# Responsible:

CDA

CDA, NGAs

CDA, NGAs, benefactor, recipient



Indicator

Baseline

2024

2025

Annual Plan Targets

2026

2027

2028

Means of Verificaion

Responsible

Remarks

# I. STAKEHOLDER ENGAGEMENT AND COLLABORATION

	Advocacy and Awareness Program on the Role of Agricultural Cooperatives in Achieving Food Security	No. of advocacy/ awareness activities on the role of Agri Coops conducted (1 per region)	0	3 advocacy/ awareness program	3	3	3	3	Report, Photo Documentation	CRITD/CRITS, Agri and EA Cluster and partner agencies
	Partnership and Collaboration	No. of partnership/forged MOA/MOU among stakeholders including NCC-CD, CDCs, RCOs, members in strengthening agriculture cooperatives (at least 1 MOA/MOU per region)	O	3 advocacy/ awareness program	3	3	3	3	MOA/MOU	CPDAD/CPDAS
		% NCC-CD other Agencies with synchronized development programs for Agri coops	O	% NCC-CD other Agencies with synchronized development programs for Agri coops						
-	Strenghening NCC-CD and CDCs	No. of NCC-CD and CDC members engaged in national/regional level (per region)	0	3	3	3	3	3	Report	CRITS/CRITD

	ns/ Projects/ ties (PPAs)	Indicator	Baseline	2024	2025	al Plan 1 2026	2027	2028	Means of Verificaion	Responsible Ren
TAKEI	HOLDER ENGAGI	EMENT AND COLLA	BORATION							
TAKLI	HOLDEN ENGAGI	EMENT AND COLLA	BORATION							
<b>4</b> *	Advocacy Program for Youth on Agricultural Cooperatives	No. of advocacy activities for youth on Agricultural Cooperatives conducted (at least 1 per region)	O		3 advocacy program	3	3	3	Activity Report, Photo Documentation	CRITD/CRITS in coordination with CPDAD/CPDAS and EA Cluster
	Conduct of Annual National Agriculture Cooperative Fora / Agriculture coops' Summit	No. of Annual National Agriculture Cooperative For a / Agriculture coops' Summit conducted	0	1	1	1	1	1	Photo documentation, Terminal Report, Attendance Sheet	CRITD/CRITS/ Agri Cluster

Conduct series of interactive training sessions	% of agricultural cooperatives provided training	TBD	80% of micro and small farmers coops in Pilot areas	100% of micro and small farmers coops trained from original pilot areas	100% of micro and small farmers coops trained from other identified areas	100% of micro and small farmers coops trained from other identified areas	100% of registered micro and small farmers coops trained	attendance sheets, photos, reports	The training sessions will be provided by the ff.1. experienced CDA Technical Personnel and/or industry and professionals experts in cooperative management, "EAU and Finance Cluster; National and Regional Task Force; CSF Section"	
Provision of Toolkit	% of agricultural cooperatives provided toolkits	0	100% of participants provided	100% of participants provided	100% of participants provided	100% of participants provided	100% of participants provided	toolkits received by participants	CDA/ LGUs and other NGAs	

II. CAPACITY BUILDING AND TRAINING

Training and Education for Advancing Cooperative Health of Agriculture Cooperatives (TEACH-AC)

Indicator

Baseline

2024

**Annual Plan Targets** 

2026

2025

2027

2028

Means of Verificaion

Responsible

Remarks

#### II. CAPACITY BUILDING AND TRAINING

Training and Education for Advancing Cooperative Health of Agriculture Cooperatives (TEACH-AC)

W88	Preparation of training modules on Financial Literacy Program	1 training module prepared	0	1	0	0	0	0	Finalized training module	EAU and Finance Cluster; National Task Force; CSF Service	
	Handholding on the compliance of Agri Coops with CDA and other Agencies' regulatory requirements	No. of handholding on the compliance of Agri Coops conducted	O	3 handholing and compliance on wheels program	3	3	3	3	COC, Report	CDA Developmental Team in coordination with SED/SES	
	Provision of personalized support tailored to the specific needs and challenges of participating cooperatives.	% of agricultural cooperatives provided training	TBD	80% of micro and small farmers coops in Pilot areas	100% of micro and small farmers coops trained from original pilot areas	100% of micro and small farmers coops trained from other identified areas	100% of micro and small farmers coops trained from other identified areas	100% of registered micro and small farmers coops trained	attendance sheets, photos, reports		
	Conduct of TOT on Financial Literacy Course on: a. Personal Financial management;	number of TOT on FLC conducted 4 batches - Region 3	0	4 batches	5 batches	0	0	0	Training/Activity Reports/Photo	EAU and Finance Cluster; Regional Task	Blended (1 day Face- face; 2nd day) Member level - Farm F and Budget, savings a repayment plan Coop level - fund matching, financial lite orientation prior to le release; monitoring of utilization viz farm pl and budget; saving; mechanism for memb among others



b. Responsible lending/Borrowing; c. Developing an Agripreneur Mindset

2 batches - Region 8 3 batches - Region 11

documentations

Force; CSF Section

among others Crop Insurance -2 participants/coop -Manager and EdCom Chair Invite resource persons from various partners

> No. of compliant Agri Coops as of 2022 Region 3: 539 Region 8: 114 Region 11: 214

Indicator

Baseline

#### Annual Plan Targets

2026

12

Mindanao

2027

2028

Means of Verificaion

Responsible

Remarks

#### II. CAPACITY BUILDING AND TRAINING

Training and Education for Advancing Cooperative Health of Agriculture Cooperatives (TEACH-AC)

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Provision of Capacity building on consolidation practices, quality control, market analysis, and value addition under the Agri-Coop-Produce Consolidator Program

No. of identified cooperative federation as consolidator trained

No. of

3 Federations from Luzon. TBD Visavas, and Mindanao

12 Federations Federations from Luzon. from Luzon. Visavas, and Visavas, and Mindanao

3

2025

12 Federations from Luzon. Visayas, and Mindanao Mindanao

12 attendance Federations sheets, photos, from Luzon. reports Visavas, and

subject matter and industry experts/ consultants/ academe/ agri schools/LGUs/ cooperatives/ CMPL Coop Cluster



Establishment of agricultural demonstration sites, learning centers, and farm schools on Agri Techno. (Benchmark for concept design and data gathering)

awareness/promotion al information campaign on the establishment of demo sites, learning centers... conducted (at least 1 per region) conducted No. of agricultural demonstration sites.

learning centers, and farm schools on Agri Techno. (Benchmark for concept design and data gathering)

3 awareness/ promotional activities

2024

3 3 3

Report, Photo Documentation

CPDAD/CPDAS

3 awareness/ 3 3 3 promotional activities

3

At least one (1)

training/semin

ar-workshop

Activity/Training Design, Attendance

Sheet, Photo Documentation, **Business** 

Continuity Plan

RSES, IDS, REOs

Cooperatives' Resiliency and Business Continuity Program

Develop Agri

No. of trainings/ seminar-workshops conducted

established

No. of Agri coops with Business Continuity Plan

At least one (1) training/ seminarworkshop conducted

training/semin training/semin ar-workshop ar-workshop conducted conducted Monitoring Monitoring during during inspection on inspection on implementation implementation of the Business of the Business

Continuity Plan

At least one (1) At least one (1) At least one (1)

Continuity Plan

training/semin ar-workshop conducted Monitoring during inspection on implementation of the Business

conducted Monitoring during inspection on the implementation of the Business Continuity Plan Continuity Plan

Indicator

Baseline

Annual Plan Targets

2025

2026

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Means of Verificaion

Responsible

Remarks

#### II. CAPACITY BUILDING AND TRAINING

Training and Education for Advancing Cooperative Health of Agriculture Cooperatives (TEACH-AC)

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Mentoring and Capability Bldg, on value and supply chain management. product development, logistics and warehousing and marketing

No. of mentoring and capability building conducted 3

3

2024

3

3

2027

Report, Photo Documentation

CDA Head Office. OC/OFAD (Agri Clust er/CMPL Cluster/EAU/IDs), CDA Regional Office, DA, DTI (ATI-NTC/AMAS), TESDA & other NCC-CD and CDC member agencies and cooperating federation and primary agri coops

#### III. ACCESS OF TECHNOLOGY

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(3)	101

Mechanization Program for Agricultural Cooperatives

% of agri coops adopted farm mechanization

% of agricultural

cooperatives

TBD

20% of agri 25% of agri coops coops mechanization mechanization mechanization mechanization

60% of agri

coops

farming

50% of agri coops

70% of agri

coops

farming

70% of agri 90% of agri coops coops adopting farm adopting farm adopting farm adopting farm

80% of agri

coops

farming

90% of agri

coops

attended

100% of

farming

Masterlist of Agri Coops adopted the program, Monitoring and Impact Assessment Tool

Photo

documentation.

Terminal Report,

Attendance

CPDAD

CRITD/ CRITS

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Promotion of Organic Farm

ing	

attended to promotional activities on organic farming	0	cooperatives attended to 100% promotional activities	attended 100% of promotional activities	attended 100% of promotional activities	attended 100% of promotional activities
% of registered agricultural coops adopted sustainable organic farming	0	5% of registered agricultural coops adopted sustainable organic	10% of registered agricultural coops adopted sustainable organic	20% of registered agricultural coops adopted sustainable organic	25% of registered agricultural coops adopted sustainable organic

50% of

agricultural

farming

Sheet promotional activities 30% of Photo registered documentation, agricultural coops Terminal Report, CRITD/ CRITS adopted Attendance sustainable Sheet organic

Indicator

Baseline

0

#### **Annual Plan Targets**

2025

2026

2027

2028

Means of Verificaion

Responsible

Remarks

#### III. ACCESS OF TECHNOLOGY

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2	TZ

Adoption of Irrigation System

% of agri coops linked with NIA & other relevant entities to access irrigation systems and services

0/ of soon assisted

% of agri coops linked with NIA & entities to access irrigation systems and

services

2024

% of agri coops linked with NIA & entities to access irrigation systems and services

% of agri coops linked with NIA & entities to access irrigation systems and services

% of agri % of agri coops linked coops linked with NIA & with NIA & other relevant other relevant other relevant other relevant entities to entities to access access irrigation irrigation systems and systems and services services

Report

CPDAD in coordination with concerned Agency



Linkaging for Technology Upskilling and Upscaling of Agriculture Cooperatives

	and facilitated to access technology upskilling and upscaling	0	100% of requests acted upon	100% of requests acted upon	100% of requests acted upon	100% of requests acted upon	100% of requests acted upon	Endorsement Letter	CPDAD/ CPDAS, DICT	
of	No. of agencies identified and partnered with to assist in terms of technology upskilling and upscaling to meet	0	1	1	1	1	1		CPDAD/ CPDAS, DICT	



Utilization of ICT on promotional and awareness programs of PACE

No. of utilization of ICT on promotional and awareness programs of PACE

3

0

3

3

3

3

attendance sheets, photos, reports

CRITD/CRITS/ ICTD

Indicator

Baseline

2024

# Annual Plan Targets

2025

2026

2027 2028

Means of Verificaion

Responsible

Remarks

#### IV. VALUE CHAIN INTEGRATION

	No. of market matching and value chain process conducted among federations, primary and agri coops, and cooperating entities (per region)	0	3	3	3	3	3	Report	CPDAD, Agri Cluster	
	% of federation/primary agri coops and entities linked in market and value chain process(including milk and dairy) per region	0	10%	10%	10%	10%	10%	Report	CPDAD/ CPDAS, DICT	
Value chain	% of marketing and value chain process facilitated thru:									
process integration through the Agri	a) federation	0						Report	Data on Federation	
Produce Consolidation	b) expanded coop kapatid	0	10%	10%	10%	10%	10%	Report	Data on coop kapatid	
Program	c) merged and consolidated cooperative	0	and	% of merged and consolidate d coop	% of merged and consolidate d coop	and	and	Report		
	d) joint venture between cooperative and other entities	0	% joint venture between coops & other entities	% joint venture between coops & other entities	% joint venture between coops & other entities	% joint venture between coops & other entities	% joint venture between coops & other entities	Report		
	e) organized or converted cooperative organizations	0	% organized or converted cooperative organizations	converted cooperative	% organized or converted cooperative organizations	converted cooperative	% organized or converted cooperative organizations	Report		

Indicator

Baseline

# Annual Plan Targets

2026

2025

2024

2027

2028

Means of Verificaion

Responsible

Remarks

# IV. VALUE CHAIN INTEGRATION

	% of local and international distributors identified and partnered with.	O	% of local and internation al distributor s identified and partnered with.	% of local and internation al distributor s identified and partnered with.	% of local and internation al distributor s identified and partnered with.	% of local and internation al distributor s identified and partnered with.	% of local and internation al distributor s identified and partnered with.	Report	CRITS/CRITD
Collaboration with Local and International Distributors	% of collaboration with coops and identified local and international distributor partners	0	n with coops and identified local and	n with coops and identified local and	n with coops and identified local and	% of collaboratio n with coops and identified local and international distributor partners	n with coops and identified local and	Report	CPDAD/ CPDAS, DICT
	% of participating federations and primary agricoops involved.	0	% of participating federations and primary agricoops involved.	local	logistics/ materials/ equipment identified for local	logistics/ materials/ equipment identified for local	% of inputs/ logistics/ materials/ equipment identified for local t procurement	Report	

Indicator

Baseline

2024

#### Annual Plan Targets

2025

2026

2027 2028

Means of Verificaion

Responsible

Remarks

#### IV. VALUE CHAIN INTEGRATION

	% of inputs/logistics/mater ials/ equipment identified for local procurement	0	% of inputs/logistic s/materials/ equipment identified for local procurement	% of inputs/ logistics/ materials/ equipment through importation	% of inputs/ logistics/ materials/ equipment through importation	% of inputs/ logistics/ materials/ equipment through importation	% of inputs/ logistics/ materials/ equipment through importation	Report	
Coop-based and operated	% of inputs/logistics/ materials/equipment through importation	0	% of inputs/logistic s/materials/ equipment through importation	% of lead federation or large primary agri coop identified	Report				
Centralized procurement of agricultural inputs, logistics, materials and equipment (local and Imported)	% of lead federation or large primary agri coop identified	0	% of lead federation or large primary agri coop identified	% of federation and primary agri coop participating in procurement process	Report				
	% of federation and primary agri coop participating in procurement process	0	% of federation and primary agri coop participating in procurement process	% of executive order drafted for submission to the president	Report				



Integration of Dairy Cooperatives in the Dairy Value Chain (YEAR 1 - GAP analysis in collab w/ PCC and NDA; YEAR 2 - Planning)

no. of identified interested cooperative/ No. of convergence for GAP analysis conducted with Dairy Cooperatives (1 per region)

3 identified interested coop in the pilot regions

16

16 16

16

16

**GAP Analysis** Report and list of interested Dairy Coops

CPDAD/CPDAS /NDA

Indicator

Baseline

2024

2025

Annual Plan Targets

2026

2027

2028

Means of Verification

Responsible

Remarks

# IV. VALUE CHAIN INTEGRATION

	Mapping and Profiling of	%. of cooperatives involved in agricultural activities (9 types of agri coops) mapped and profilled	TBD	75% of coops in the pilot regions profiled and mapped	100%	100%	100%	100%	Profile and map of Agricultural Cooperatives	CPDAD/CPDAS
	Agricultural Cooperatives	%. of cooperatives involved in agricultural activities (9 types of agri coops) mapped and profilled	TBD	50% of coops in the remaining profiled and mapped	70%	100%	100%	100%	Profile and map of Agricultural Cooperatives	CPDAD/CPDAS
	Increase Membership/Me mbership Growth of Coops	% increase of membership of agri cooperatives	0	3%	5%	5%	5%	5%	CAPR	SED/SES
	Organization of new coops (on going)	No. of agri coops organized/ registered	O	9 coops organized/ registered	9	9	9	9	COR	Registration Division/ Registration Section
٤	Conversion of farmer associations and organizations to Agricultural Cooperatives	No. of farmer associations and other organizations converted into cooperatives	0	6 farmer associations & organization s converted into coops	6	6	6	6	COR	Registration Division/ Registration Section

Indicator

Baseline

2024

# Annual Plan Targets

2025

2026

2028

2027

Means of Verificaion

Responsible

Remarks

# V. FINANCIAL ACCESS

000	Strategic partnerships with	%of agricultural cooperatives successfully accessing funds from partners	TBD	10%	15%	20%	25%	30%	MOA, contracts,	Finance Cluster; CSFS; OC	Coop level
	banks and GFIs and other GAs	100% of cooperatives that accessed funds from partners monitored	TBD	100% of cooperative s monitored	monitoring report	Regional task force					
	Forging of MOAs with Banks, GFIs, GAs	No. of MOAs forged with Banks, GFIs, GAs	TBD	3	ATC	ATC	ATC	ATC	МОА	Finance Cluster; CSFS; OC	Year 1- SBC and ACPC, DA
نثخ	Townhall meetings on Financing opportunities by Partners	1/region	0	3	0	0	0	0	activity report	EAU and Finance Cluster; Regional Task Force; CSF Section	1 per pilot area
	Technical assistance for: 1. small and micro cooperatives	100% of requests acted upon	TBD	100% of requests acted upon	TAS Form	Regional Task Force					
	2. federations	100% of requests acted upon	TBD	100% of requests acted upon	TAS Form	Regional Task Force					

Indicator

Baseline

2024

2025

Annual Plan Targets

2026

2027

2028

Means of Verificaion

Responsible

Remarks

# V. FINANCIAL ACCESS

V. FINAI	NCIAL ACCESS										
	Financial Assistance Programs for cooperatives	% of agricultural cooperatives provided with financial assistance from the CDA (subject to the availability of funds)	TBD							Agriculture Cluster, CPDAD	Subject to availability of funds/approval of the CDA Budget
		1 proposal submitted (5-year proposal)	o	1					proposal submitted	Agriculture and Finance Cluster; Planning and Finance Divisions	
	Submission /inclusion of Project Proposal in the CDA Budget	% of agricultural cooperatives able to provide 75% of their financial needs from the "coop sector"	0	10%	15%	20%	25%	30%			
	in the CDA Budget	% of coops that earmarked at least 10% of their loan portfolio for agri purposes	0	0%	10%	20%	30%	40%			
তা	Provision of	% of qualified agri- coops are enrolled or are members of CSF Coops	data for the pilot regions to be verified	5%	10%	15%	20%	25%		CSF Section/CSF Service	
	Provision of Surety Covers	% of loans facilitated by CSF cooperatives that are agri-related	23%	23%	25%	28%	30%	30%		CSF Section/CSF Service	

Indicator

Baseline

Annual Plan Targets

2026

2027

2028

2025

2024

Means of Verificaion

Responsible

Remarks

V. FINANCIAL ACCESS

V. FINANCIAL ACCESS							
Townhall meetings to promote the CSF program	1/region						CSF Section/CSF Service
	Orientation on FCPA (1/REgion)		;	3		Activity reports	
Financial Consumer Protection	% of agri coops that are oriented on the RA 11765	new activity	10	0%		Activity reports	CSF Section/CSF Service
	% of agri coops that have established FCPAMS	new activity	20	9% 40%	60%	inspection report	
Technical assistance to cooperatives on compliance with FCPA requirements	100% of requests acted upon		requ	% of 100% of requests upon acted upon	100% of requests acted upon	TAS form	

Indicator

Baseline

2024

2025

# Annual Plan Targets

2026 2027

2028

Means of Verificaion

Responsible

Remarks

# VI. MARKET ACCESS

		No. of promotional activities conducted							Report from CPDAD CoopBiz	CPDAD/CPDAS	Inquire re: Agri Coops enrolled with the CoopBiz as of Dec. 31, 2023 for the baseline data
Į.	Promotion and marketing of agricultural	% increase of agricultural cooperatives enrolled in the platform and other modes		s enrolled in	s enrolled in	s enrolled in	% increase of agricultural cooperative s enrolled in the platform and other modes	s enrolled in	Report from CPDAD CoopBiz	CPDAD/CPDAS	Coops enrolled with the CoopBiz as of Dec. 31, 2023 for the
	cooperative products through Coopbiz.ph and other modes	No. of other possible modes of promotion and marketing identified	0	O	5	5	5	5	detailed reports	CPDAD, all Clusters	
		No. of networks and partnerships established for the promotion and marketing of products of co-ops engaged in agriculture	0	0	4	4	4	3	MOA/MOU, reports and documentation on the promotion and marketing activities conducted	CPDAD, Clusters, In collab with NCC-CD NGAs	
<b>3</b> =	Product	Product directory/guide book	0	1	2	0	0	o	Product directory/guide book	CPDAD,	2024 - 1 in Luzon, 2025 - 1 in Visayas & 1 in Mindanao
	directory/guide book	Consolidation/Upd ating of the Product directory/guide book	0	o	0	1	1	1		CPDAD, coordination with DA-AMAS	LuzViMin

Indicator

Baseline

**Annual Plan Targets** 

2025 2026

2027

2028

0

% of

processed

products

0

Means of Verificaion

Responsible

Remarks

#### VI. MARKET ACCESS

	Dev
http://	Agri Link
	CDA

Development of Web Page ed to the Website

Development/Main tenance/Updating of Agri coops' Website/Web Page

0

2024

0

0

0

% of

semi-

products

Agri coops' Website/Web Page

ICTD/IDS/PPDD



Trade exhibits of Semi and Processed Products

% of participating cooperatives in trade exhibits of semi-processed and/or processed products

% of participating cooperatives in trade exhibits of semiprocessed and/or

processed

products

participating cooperatives in trade exhibits of semiprocessed and/or processed products

% of

participating cooperatives in trade exhibits of semiprocessed and/or processed processed

% of

products

0

participating participating cooperatives cooperatives in trade in trade exhibits of exhibits of semiprocessed processed and/or and/or

Report, Photo Documentation

Report

CRITD/CRITS/DTI/ Concerned Agencies

Coordination with CRITD on the baseline data



Agricultural Cooperatives identifying their distinctive niches that align with the local demands.

products and commodities based on local demand. % of Agricultural Cooperatives identifying their distinctive niches (products and commodities) that align with the local

Identification of

0 1 % of Agricultural Cooperatives identifying their

distinctive

niches

that align with

the local

demands

% of Agricultural Cooperatives identifying their distinctive niches (products and (products and commodities) commodities)

that align with

the local

demands

0

% of Agricultural Cooperatives identifying their distinctive niches (products and commodities) commodities)

that align with

the local

demands

% of Agricultural Cooperatives identifying their distinctive niches (products and

that align with

the local

demands

0

% of Agricultural Cooperatives identifying their distinctive niches (products and commodities) that align with

the local

demands

CRITD/CRITS/D TI/Concerned Agencies

Provide TAS to Agri cooperatives on how to apply and meet requirements for PhilGeps in order to serve as suppliers.

% of TAS provided to Agri Coops

demands

0

0

100% acted 100% acted upon upon request request

upon request

upon request

100% acted 100% acted 100% acted upon request

Report

Admin Section/Division

Indicator

Baseline

2024

#### Annual Plan Targets

2025 20

2026

2028

2027

Means of Verificaion

Responsible

Remarks

#### VI. MARKET ACCESS

r	No. of agency identified and partnered with in connection w/ product certification for safety and quality/branding.	0	1					Report	CPDAD, coordinate with concerned agencies	
	No. of coops assisted in facilitating in registering w/ regulatory agencies implementing industry standards (product cert. for safety and quality/branding), including seeds Certification.	0	3	3	3	3	3	Report	CPDAD	

#### VII. POLICY AND REGULATORY SUPPORT

Cooperative Development Councils' proposed policies related to Agri coops  No. of policie programs as pri by the CDC rel agricultur cooperatives finalized a approved by t Board  No. of policies/programs as pri by the CDC rel agricultur cooperatives finalized a approved by t Board  No. of policies/programs as pri policie	oposed (1) policy and/or and/or program formulate in and collaborat with the CDA O COLLABORATION OR BOARD BOARD WITH THE SECOND OR SEMESTER SECOND OR SECOND OR SEMESTER SECOND OR SECOND	Implementa Implementa tion & tion & monitoring monitoring	tion & tion &	CRITS,	LAS, Collaborate with the
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Indicator

Baseline

#### **Annual Plan Targets**

2026

2025

2027

2028

Means of Verificaion

Responsible

Remarks

Implementation of the approved policy/program will be until year 2028.

#### VII. POLICY AND REGULATORY SUPPORT

No. of comprehensive ncial ed in the to

No. of policies/programs assessed and monitored.

0

1

А	t least one
8	(1) policy
	and/or
	program
fo	rmulated in
co	llaboration
	with the
N	CC-CD, and
ap	proved by
	the CDA
В	oard within
t	he second
S	emester of

the year

100%

2024

Implementa Implementa Implementa tion & tion & tion & tion & monitoring monitoring monitoring monitoring

Minutes of the meetings, attendance sheet, Terminal Report Policies/Guidelines

formualted and

approved

Draft proposed law,

report

Assessment and Monitoring Report.

subject to amendment/ enhancement/form ulation of new CPDAD and policy or program. Reference:MC CPDAS, LAS, 2022-22, Guidelines **RSES** Governing the Creation of National Coordinating

Amendment of the law on the Preferential Treatment of Cooperatives

Draft proposed law amending the provision of RA 9520 on the preferential treatment of cooepratives

No. of lobbying conducted with the legislator either in the House of Representatives or Senate

proposed amendment of the law on Preferential Treatment of Cooperatives 100% Lobbying with a legislator has been conducted

Attendance

to congressiona l hearings

Attendance to congressio nal hearings

Enactment of the Implementa Implementa proposed tion / amendmen monitoring t (signed into law)

minutes of the tion / monitoring and/or terminal

meetings, attendance sheet, photo LAS, RSES documentation

Draft proposed law amending the provision of RA 9520 on the preferential treatment of cooepratives

Council for

Cooperative

Development (NCC-CD)

No. of lobbying conducted with the legislator either in the House of Representatives or Senate

Indicator

Baseline

#### **Annual Plan Targets**

2026 2027 2028

Implementa

tion

repealed for

reference

purposes)

Means of Verificaion

Responsible

Remarks

#### VII. POLICY AND REGULATORY SUPPORT

	Preferent
1=h	Treatmer
	Cooperat
	through t
	iccuanca

Lobbying on the ntial nt of tives the issuance of an **Executive Order** 

No. of executive order drafted for submission to the president

0

0

1

2024

0

2025

0

0

IAS



Creation of a database containing laws. rules, and policies affecting Agriculture Coops issued by CDA and other Agencies. YEAR 1 - DATA GATHERING: YEAR 2 - COLLATION AND CODIFICATION: (SOFT AND HARD COPY)

No. of relevant laws. rules, and policies affecting agriculture coops issued by the CDA and other agencies gathered and classified according to lead implementing agency

100% Data Gathering through research and letter request to the concerned agencies

100% Collation and Codification 100% Creation of the

database

(updating inclusion of current laws, rules and regulations. and removal of repealed laws, rules and regulations

(or tagged as

repealed for

reference

purposes)

Implementa

tion

(updating -(updating inclusion of current laws, rules and regulations. and removal of repealed laws, rules and regulations (or tagged as (or tagged as

repealed for

reference

purposes)

Implementa

tion

inclusion of Report on the list current of laws, rules and laws, rules regulations and regulations. gathered and and removal classified, letter of repealed requests to other laws, rules concerned and agencies, Database regulations

LAS, RSES, CSFS, IDS



**Policy Awareness** Forum

No. of Awareness/Fora conducted within the semester of the year

0

Awareness/ Forum conducted per semester F-to-F

Awareness/ Forum conducted per semester F-to-F

At least one At least one At least one Awareness/ Awareness/ Forum Forum conducted conducted per per semester semester F-to-F F-to-F

Activity/Training Design, Attendance Sheet, Photo Documentation

IDS, LAS, CSFS, or RSES

Indicator

Baseline

2024

2025

Annual Plan Targets

2026

2027

2028

Means of Verificaion

Responsible

Remarks

#### VII. POLICY AND REGULATORY SUPPORT

aa kaari	Rapid Assessment on existing policies and formulation of module	No. of existing policies and formulated module assessed		100% review and assessment of the existing policies affecting agri coops  100% Formulation of module based from the assessment report	Conduct of seminars  Monitoring and assessment  (activities for the succeeding years will depend on the assessment)	Whether to enhance the module or the policies/prog rams and collaboration with other concerned agencies and other stakeholders Implementati on of the enhanced module or policies/prog rams	Monitoring and assessment	Monitoring and assessment	Minutes of the meetings, attendance sheet, assessment report, modules, approved enhanced module or policies/programs	RSES, IDS, REOs	PCA/Coconut program/Koop Kapatid
	Crafting of policy on Financial Assistance to Agri coops	1			1					Agriculture and Finance Cluster SED/SES	pending approval of the RA 9520 amendments; corresponding score in the GMAR; Include in GP criteria
	Policy Formulation and Implementation on Amnesty Program for Agricultural Coops	No. of Policy on the Amnesty Program for Agricultural Coops formulated	0	1	0	0	0	0	Policy	LAS/IDS	

Indicator

Baseline

# Annual Plan Targets

2025

2024

2026

2027

2028

Means of Verificaion

Responsible

Remarks

	Development of Monitoring and Evaluation tool to obtain baseline data on cooperatives engaged in agriculture and the implementation of the support programs in PACE	Assessment and monitoring tool focused on basic coop data (organizational, technical, financial), products, financial status, and parterships and linkages established developed	0		100% Completed				Assessment and Monitoring Report	OFAD and AGRI, n collaboration with NAC	
		% of of PPAs identified with baseline data	Ü	0	100%				Report	IDS, Agri Cluster, NTF	
		baseline data on basic information on cooperatives collected and analyzed			100% implement ed				Report	REO and IDS	
		No. of collaborative activities and research papers shared with/by Academic Institutions (SUCs and Private Universities and Colleges) on co-op baseline data and other relevant information regarding cooperatives engaged in agriculture	existing research studies	3	3	3	3	3	MOA/MOU, reports and documentation on the promotion and marketing activities conducted	IDS, Agri and EAU,in collaboration with the SUCs	

Indicator

Baseline

2024

2025

# Annual Plan Targets

2026

2027

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2028

Means of Verification Responsible

Remarks

National and Regional Task Force on PACE oriented and	Guidelines on the conduct of M&E and Impact Assessment of PPAs included in PACE crafted		50% completed	50% completed				guidelines crafted	NTF on PACE, Agri Cluster, PACE TWG
provided with guidance in the conduct of Monitoring, Evaluation and	No. of National and Regional Task Forces established	0	4	4 (sustained)	4 (sustained)	4 (sustained)	4 (sustained)	Special Orders	OC, OFAD, IDS, Agri Cluster, Year 1 = 1 national and 3 pilot regions
Impact Assessment of the PPAs under PACE	No. of Orientations and Workshops with the N/RTF conducted		8	8				Activity reports	PACE TWG, Agri Cluster
1. CoopBiz  Monitoring and	No. of Quarterly assessment conducted	0		4	4	4	4	data gathered	IDS
evaluation of PAPs for the advocacy 2. Mechanization	Assessment Tool for the program beneficiaries developed		50% completed	50% completed				Assessment tool developed	IDS, n collab with PHILMECH
and Program nvolvement of youth in agriculture	No. of Assessments conducted (per location/ implementation)	0		5	5	6		data gathered	RTF, CPDAS, CPDAD
	No. of Report and Analysis of the Results of the Assessment			5	5	6		Final Version of the Assessment Reports	IDS,CPDAD,and Agri Cluster

Indicator

Baseline

Annual Plan Targets

2025

2024

2026

2027

2028

Means of Verificaion Responsible

Remarks

	3. Advocacy Programs	Assessment tool for the monitoring and evaluation of the PAPs for the advocacy and involvement of youth in agriculture developed			100% completed				Assessment tool developed	CPDAD, Agri, OFAD	
Monitoring and	Orientation and TAS provision in the merger and consolidation process	% of cooperatives that have undergone Orientation and TAS evaluated		50% completed	100% completed				Activity reports	RSES, REO	
evaluation of PAPs for the	5. Impact assessment on	Assessment Tool created					100% completed		Assessment tool	RSES, REO	
advocacy and nvolvement of youth in agriculture	the merger and consolidation of	% Assessment conducted to merged/consolidated cooperatives						100% implemented	Analysis/ Reports	RSES, REO	
	6. Clustering of Agricultural	Pro-forma of reports on monitoring of commodity-based clustering of cooperatives crafted	0		100% completed				Monitoring tool/Reports	CPDAD, Agri, OFAD,n collab with DA-F2C2	
	coops based on commodities	Commodity-based clustering of co-ops monitored (including Organic produce, HVCs, Dairy, Livestock, Fishery Products, and Gamefowl among others)	0		100% implemented	100% implemented	100% implemented	100% implemented	Monitoring tool/Reports	CPDAD, REO (RTF)	

Indicator

Baseline

#### Annual Plan Targets

2026

2025

2024

2027

2028

Means of Verificaion

Responsible

Remarks

	7. Trade Exhibits of agri products	Assessment tool for measuring the impact of the conduct of trade exhibits formulated	0	100% completed					Assessment tool	CPDAD, Agri, OFAD, CMPL,n collab with DTI, DA-F2C2 and DA-AMAS
		No. of trade exhibits assessed	0	3	3	3	3	3	Impact assessment Report/Results	CPDAD, REO, collab with DA and DTI
Monitoring and evaluation of PAPs for the advocacy	8. Capacity Building programs and trainings	% capacity building programs assessed	0	50%	100%	100%	100%	100%	Assessment results/report	CRITD/CRITS, EAU, in collab with partner agencies/SUCs, Training Providers
		Training effectiveness rate	0	% Training Evaluation	Feed back Form					
and nvolvement of youth in agriculture		Training completion rate	0	% Training Completed	Report					
igriculture		Capacity rate index	0	% Capacity rate	Report					
9.	9. Enhanced Koop Kapatid Program	Program assessment tool developed	0		100%				Assessment tool	IDS, CPDAD, OFAD, AGRI, n collab with Big Brother Coops
		Impact of the implementation of the Enhanced Koop Kapatid Program assessed	0			100%		100%	Reports, Action Plan/Proposal to further enhance/modify the Enhanced Koop Kapatid Programs	IDS, CPDAD, OFAD, AGRI, in collab with Big Brother & Beneficiary Coops

Indicator

Baseline

2024

Annual Plan Targets

2025 20

2026

2027 2028

Means of Verificaion

Responsible

Remarks

Monitorin and evaluation	Program for Agri coops	100% of agri cooperatives in the pilot regions		cooperatives in the TBD cooperatives		incl		ports to be sub ing 2025	mitted		Agriculture and Finance Cluster SED/SES	
the advocac and involveme of youth agricultu	loans ent facilitated in through	rider through inspection	TBD	all CSF Cooperatives	all CSF Cooperatives	all CSF Cooperatives	all CSF Cooperatives	all CSF Cooperatives	reports	CSF Section/CSF Service		
	Rapid Assessment with existing policies and formulation	Assessment guidelines and tools formulated	0	100% completed					Assessment guidelines and tool	CPDAD, N/R TF, OFAD, ALL CLUSTERS		
[G=R]1	of capacity building modules	Rapid assessment conducted	0	50% completed	100% completed				Assessment results/report	CPDAD, REO		
	Revision of Inspection/Repor torial requirements	Inspection Instrument/CAPR form revised	0	Inspection Instrument/ CAPR form revised						Agriculture and Finance Cluster SED/SES	How much is the loan exposure on the agri related activities? how many coops were befitted? Data sets - to include loan releases for agri related purposes	

Indicator

Baseline

2024

# Annual Plan Targets

2026

2027 2028

Means of Verificaion

Responsible

Remarks

# VIII. MONITORING, EVALUATION AND IMPACT ASSESSEMENT

	1. Year-End	Assessment tool drafted and prepared for implementation	0	50% completed	100% completed					CPDAD, N/R TF, OFAD, ALL CLUSTERS
Conduct of Periodic Assessments on Development Programs for Agri Coops	Assessment (yearly)	Year End Assessment Conducted	0		100% implemented	100% implemented	100% implemented	100% implemented	reports	CPDAD, N/R TF, OFAD, ALL CLUSTERS,in partnership with NCC-CD agri and service industry committee
	2. Quarterly Assessment conducted	Quarterly Assessment Conducted				100% implemented	100% implemented	100% implemented	quarterly reports	REO, CPDAD

2025





The Cooperative Development Authority's
Framework for the Development of Agricultural
Cooperatives and its Perspective in
Strengthening the Philippine Agricultural
Ecosystem in compliance to the Presidential
Directive to Strengthen Agricultural
Cooperatives to enable them to
contribute to Food Security

A Handbook for Implementers and Partners

Created and produced by:

Cooperative Research, Information and Training Division (CRITD)

Institutional Development Service

with the support of

Asec. Virgilio R. Lazaga, MD

Agriculture, Agrarian, Aquaculture, Farmers, Dairy and Fisherfolk Cooperatives Cluster Head

and

Planning and Policy Development Division (PPDD)



